

Five Year Summary

Year ended 31 December	IFRS 2009 £m	IFRS 2008 £m	IFRS 2007 £m	IFRS 2006 £m	IFRS 2005 £m
Revenue	2,711.1	2,767.0	2,612.3	2,525.5	2,216.0
Normalised* operating profit	159.8	253.9	210.4	184.8	155.5
Group operating (loss)/profit	(0.6)	167.8	161.7	141.6	109.5
(Loss)/profit before tax	(83.5)	109.9	149.3	104.1	89.3
Statistics					
Basic (loss)/earnings per share ¹	(17.6p)	40.4p	35.9p	26.3p	(1.0p)
Normalised* diluted earnings per share ¹	30.4p	48.6p	43.6p	39.7p	39.6p
Dividends per share	–	22.72p	37.96p	34.75p	32.25p
Net assets	842.3	585.4	437.0	345.5	312.3
Net (debt)/funds					
Cash at bank and in hand	105.8	105.9	157.2	143.6	145.5
Other debt receivable	0.8	0.9	–	–	1.0
Loan notes	–	(0.8)	(0.8)	(0.8)	(0.8)
Bank and other loans	(687.7)	(1,150.8)	(947.4)	(478.1)	(594.5)
Bank overdrafts	–	–	–	–	(5.5)
Finance lease obligations	(75.6)	(133.9)	(119.8)	(103.1)	(109.1)
Other debt payable	(1.2)	(1.1)	–	–	–
	(657.9)	(1,179.8)	(910.8)	(438.4)	(563.4)

* Normalised results are defined as the statutory results before the following as appropriate: profit or loss on sale of businesses, exceptional profit or loss on sale of non-current assets and charges for goodwill impairment, intangible amortisation, property, plant and equipment impairments, exceptional items and tax relief on qualifying exceptional items.

¹ Prior year earnings per share figures have been restated for the effect of the 2009 Rights Issue.