

Key figures for the six month period ended 30 June 2020

	H1 2020	H1 2019	Change	% Change	FY 2019
Statutory (loss)/profit before tax £m	(122.2)	88.4	(210.6)		187.0
Underlying (loss)/profit before tax £m	(60.7)	114.6	(175.3)	n/a	240.0
Underlying basic (loss)/earnings per share (p)	(9.9)	16.9	(26.8)	n/a	34.5
Proposed dividend per share (p)	-	5.16	(5.16)	n/a	5.16
Free cash flow £m	(193.0)	95.6	(288.6)	-	178.7
Net debt £m	1,340.3	1,276.3	64.0	-	1,241.5
Net debt/EBITDA	3.8x	2.5x	+1.3x	-	2.4x
ROCE	5.0%	12.2%	-	-	12.4%

	H1 2020 £m	H1 2019 £m	Reported increase/ (decrease)%	Constant FX increase/ (decrease)%	Reported FY 2019 £m
Total revenue	1,031.5	1,334.5	(22.7%)	(23.6%)	2,744.4
North America	513.5	627.7	(18.2%)	(20.2%)	1,230.1
ALSA	267.0	385.9	(30.8%)	(30.9%)	824.7
UK	189.8	285.3	(33.5%)	(33.5%)	599.7
German Rail	61.2	35.6	+71.9%	+72.1%	89.9
Local Currency					
North America \$m	647.3	811.0	-	(20.2%)	1,570.6
ALSA €m	305.4	442.1	-	(30.9%)	940.6
			Change	Constant FX increase/ (decrease)%	
Underlying operating profit	(30.6)	139.3	(169.9)	n/a	295.3
North America	7.6	64.4	(56.8)	(88.2%)	123.0
ALSA	(7.1)	47.9	(55.0)	n/a	109.5
UK	(15.5)	36.6	(52.1)	n/a	85.0
German Rail	(6.3)	2.3	(8.6)	n/a	5.0
Central functions	(9.3)	(11.9)	2.6	21.7%	(27.2)
Local currency					
North America \$m	9.6	83.2	(73.6)	(88.5%)	157.0
ALSA €m	(8.1)	54.8	(62.9)	n/a	124.9

	H1 2020	H1 2019	Increase/ (decrease) %	FY 2019
UK revenue £m				
UK bus revenue	126.6	136.2	(7.0%)	283.6
UK coach revenue	63.2	149.1	(57.6%)	316.1

Passengers (m)

North America	(55.2%)
Spain & Switzerland	(44.9%)
Morocco	+1.3%
UK bus - commercial	(45.6%)
UK core coach	(56.3%)
German Rail	+59.1%
Group	(39.1%)

Operating margin %

Group	(3.0%)	10.4%	10.8%
North America	1.5%	10.3%	10.0%
ALSA	(2.6%)	12.4%	13.3%
UK	(8.1%)	12.8%	14.2%