

Additional information

Five Year Summary

	2021	2020 ^{3,4}	2019 ^{3,4}	2018	2017
Group underlying					
Revenue	2,170.3	1,955.9	2,744.4	2,450.7	2,321.2
Underlying operating profit/(loss)	87.0	(50.8)	295.3	257.7	241.5
Return on capital	3.4%	(2.0)%	12.4%	12.4%	11.9%
Basic EPS	0.1	(14.6)	34.5	32.9	29.1
IFRS					
Revenue	2,170.3	1,955.9	2,744.4	2,450.7	2,321.2
Operating (loss)/profit	(36.2)	(381.4)	242.3	215.4	197.9
PBT	(84.9)	(447.7)	187.0	177.7	156.4
Basic EPS	(16.8)	(57.9)	27.6	26.6	25.7
Dividends per share	Nil	Nil	16.4	14.9	13.5
Net (debt)/funds					
Cash ⁴	508.4	629.8	715.8	117.7	314.3
Bank overdrafts ⁴	(132.2)	(109.3)	(237.5)	–	–
Other debt receivable	1.0	1.2	2.4	2.1	0.7
Bonds	(640.9)	(647.0)	(1,081.9)	(852.4)	(851.9)
Bank loans ³	(189.6) ¹	(101.8)	(242.6)	(9.0)	(115.6)
Fair value of derivatives included in financing activities	(3.7)	(4.7)	15.0	6.4	11.3
Lease liabilities ²	(218.9)	(311.3)	(385.0)	(142.6)	(173.1)
Private placements	(393.9)	(476.8)	(68.3)	(73.7)	(73.6)
Net debt ³	(1,069.8)	(1,019.9)	(1,282.1)	(951.5)	(887.9)

¹ Net of arrangement fees totalling £1.5m on bank and other loans

² Lease liabilities are reported net of finance lease receivables that are reported separately from borrowings on the face of the Group's Balance Sheet

³ Net debt in 2020 and 2019 have been restated for a change in presentation in advance subsidy factoring liabilities from other payables to borrowings – see note 2 for further information

⁴ Restated to reflect a change in the presentation of cash and cash equivalents and bank overdrafts. See note 2 for further information